How to use the Risk Calculator

The calculator is designed to operate in Excel versions 2003 onwards. The version of Excel you are running will have some impact on the way macro security works. Accordingly, we have included instructions for both 2003 and 2007 excel versions in the section on macro security.

Opening the Risk Calculator

Download the Risk Calculator from www.sparc.org.nz/sport/business-improvement/ online-tools/risk-management-toolkit/risk-calculator and save it to your computer. It is a good idea to change the filename when you save it, to give it a name that will make it easy to identify; for example, a filename convention such as [Your organisation] risk management assessment 2009.

Opening the file

Open the saved file.

Macro security

When you open the spreadsheet, you may get a security warning about the macros used to make the calculator work. You will need to enable the macros. The instructions for doing this in the two excel versions follow.

Excel 2003 — Enable Macros

When you open the spreadsheet you may be requested to disable or enable macros:

Security Warning
"G:\WINWORD\ARC\CLIENTS\SPARC\Excel Tool\SPARC Profiler 170408.xls" contains macros.
Macros may contain viruses. It is usually safe to disable macros, but if the macros are legitimate, you might lose some functionality.
Disable Macros Enable Macros More Info

Click on 'Enable Macros' - the spreadsheet should open.

Excel 2003 — Change the security settings

You may get another message as follows:



In the Excel toolbar, click on 'Tools>Options>Security>Macro Security



Change the security setting to 'Medium' then click 'OK'.

Security ?X
○ Very High. Only macros installed in trusted locations will be allowed to run. All other signed and unsigned macros are disabled.
High. Only signed macros from trusted sources will be allowed to run. Unsigned macros are automatically disabled.
Medium. You can choose whether or not to run potentially unsafe macros.
Low (not recommended). You are not protected from potentially unsafe macros. Use this setting only if you have virus scanning software installed, or you have checked the safety of all documents you open.
OK Cancel

Now close and reopen the Risk Calculator. The Security Warning message shown above may appear, requesting you to enable macros. Enable the macros and the file should open.

If you cannot change the security settings, or cannot open the Risk Calculator after changing the settings, you will need to talk to your System Administrator as you may not be allowed to change the security settings.

Excel 2007

On opening the calculator a security warning will be displayed between the tools ribbon and the main screen. Click on the 'Options' button.

👧 🗎 📬 🖟 🕭 👘 49 • 1	(শ + 🐴 🥻) ⇒		SP	ARC_Profile
Home Insert Pag	e Layout Formulas	Data Review	View Develo	per Ad
ABC (2) III ag	Sate New Delete Prev Comment	ious Next	now/Hide Comment now All Comments now Ink	Unprotect Sheet
Proofing		Comments		
Security Warning Some active	content has been disabled.	Options		
E5 •	f_{x}			
			11.2.4	
Risk Profiler	5700	Edit	View Chart	View
Risk	Category	Conseau	ience Cont	rol

From the Security Options dialog box select 'enable this content' and click 'OK'.

Microsoft Office Security Options
Security Alert - Macros & ActiveX
Macros & ActiveX Macros and one or more ActiveX controls have been disabled. This active content might contain viruses or other security hazards. Do not enable this content unless you trust the source of this file.
Warning: It is not possible to determine that this content came from a trustworthy source. You should leave this content disabled unless the content provides critical functionality and you trust its source.
<u>More information</u> File Path: F:\isk Management\Final products\Spreadsheet\SPARC_Profiler_FINAL.xls
Help grotect me from unknown content (recommended) Enable this content
Open the Trust Center OK Cancel

The macros within the calculator should now run smoothly.

Navigating the calculator

Navigation buttons show at the top right of all the sheets in the Risk Calculator. Use these buttons to view each component of the calculator.



- Edit allows you to enter information to establish your risk profile. This button is on all worksheets and returns you to the Risk Profiler
- View Chart* lets you see a graphical profile of your high to medium risks
- View Action Plan* allows you to create a risk action plan
- Clear Profiler lets you clear all the information you have entered a warning message will display if you click on this button. Only select 'yes' on the warning message if you are sure you want to erase all previously entered risks and create an entirely new risk profile and action plan.

A red triangle in the top right of a tab in the header row indicates instructions. Hover your mouse over the header cell to view the instructions.

* The View Chart and View Action Plan buttons will not be active until at least one risk with a risk score of medium to high is entered in your risk profile.

Establishing your risk profile using the Risk Profiler

	¥ =	SPARC_I	Profiler_FINAL.xls[Co	mpatibility Mode] - Mi	crosoft Excel	
Home Insert Page Layout	Formulas Data Review	View Developer	Add-Ins			
Normal Layout Preview Views Screen Workbook Views	Ruler Formula Bar Gridlines Headings Message Bar Show/Hide	Zoom 100% Zoom to Selectio Zoom	New Arrange F Window All P	Freeze anes - Unhide With With With	iew Side by Side ynchronous Scrolling eset Window Positio ndow	Save Workspace
E11 • (<i>f_x</i>						
Risk Profiler	100	Edit	iew Chart ۱	/iew Action Plan	ClearProfile	er
			Control			
Risk	Category	Consequence	effectiveness	Likelihood	Risk sc	
Risk L1 Governance requirements	Category Leadership	Consequence Medium	effectiveness Poor	Likelihood Likely	Risk sc High	ore 192
Risk L1 Governance requirements L2 Trust deed / constitution	Category Leadership Leadership	Consequence Medium High	effectiveness Poor Adequate	Likelihood Likely Unlikely	Risk sc High Low	ore 192 54
Risk L1 Governance requirements L2 Trust deed / constitution L3 Strategic direction	Category Leadership Leadership Leadership	Consequence Medium High Medium	effectiveness Poor Adequate Adequate	Likelihood Likely Unlikely Likely	Risk sc High Low High	ore 192 54 96
Risk L1 Governance requirements L2 Trust deed / constitution L3 Strategic direction L4 Communications	Category Leadership Leadership Leadership Leadership	Consequence Medium High Medium Low	effectiveness Poor Adequate Adequate Poor	Likelihood Likely Unlikely Likely Possible	Risk sc High Low High Medium	ore 192 54 96 60
Risk L1 Governance requirements L2 Trust deed / constitution L3 Strategic direction L4 Communications P1 Annual planning	Category Leadership Leadership Leadership Leadership Planning	Consequence Medium High Medium Low Medium	effectiveness Poor Adequate Adequate Poor Good	Likelihood Likely Unlikely Likely Possible Unlikely	Risk sc High Low High Medium Low	ore 192 54 96 60 24
Risk L1 Governance requirements L2 Trust deed / constitution L3 Strategic direction L4 Communications P1 Annual planning P2 Organisation structure	Category Leadership Leadership Leadership Leadership Planning Planning	Consequence Medium High Medium Low Medium High	effectiveness Poor Adequate Adequate Poor Good Adequate	Likelihood Likely Unlikely Likely Possible Unlikely Possible	Risk sc High Low High Medium Low High	ore 192 54 96 60 24 90
Risk L1 Governance requirements L2 Trust deed / constitution L3 Strategic direction L4 Communications P1 Annual planning P2 Organisation structure CF1 Coaching	Category Leadership Leadership Leadership Leadership Planning Planning Customer Focus	Consequence Medium High Medium Low Medium High	Control effectiveness Poor Adequate Adequate Poor Good Adequate V	Likelihood Likely Unlikely Likely Possible Unlikely Possible Unlikely	Risk sc High Low High Medium Low High	ore 192 54 96 60 24 90

'Risk' and 'Category' columns:

These columns are fixed — we have filled in all the risks from the Risk Handbook for you. You cannot amend the wording of these cells. You can, if required, add additional risks at the foot of the table and assign a category. There is space for you to enter five additional risks.

'Consequence', 'Control effectiveness' and 'Likelihood' columns:

The consequence, control effectiveness and likelihood columns have drop-down boxes for you to select the required rating.

You cannot type any other options into these cells.

'Risk score' columns

The risk score columns are generated automatically based on the ratings you enter in the consequence, control effectiveness and likelihood columns.

Viewing your Medium and High Risk Chart

Once you have completed the Risk Profile in the 'Edit' sheet, you will be able to view the medium to high risk chart by selecting 'View Chart'. The chart will show all risks that have a medium or high risk value.



When you return to the 'Edit' sheet after viewing your medium to high risk chart, your list of risks in the risk profiler will have been resorted by risk value, from high to low. Do not be alarmed. All your risks will still be there; just in a different order.

Developing your Risk Action Plan

When you click on the 'View Action Plan' tab, you will get the worksheet template for the Action Plan.

Click on the 'Fill Action Plan' button to populate the Risk Action Plan with your medium to high risks from the Risk Profiler worksheet.

Important note: If you have entered any objectives, actions, dates or responsibilities before you click on 'Fill Action Plan', these entries will be deleted. Please ensure you have completed and checked your risk profile before beginning to fill your action plan.

Warning Please read and respond carefully
If continue you will lose any Risk Action planning on this page
and the Risk Action Plan will be re-populated with the risks currently showing on the main edit page.
Are you sure you want to continue?
<u>[Yes</u>]O

Complete the action plan once you have entered all the ratings for your risks in the risk profiler.

Fill out the action plan with the objectives from your Handbook, your risk improvement actions, who will be responsible and the required dates. Selecting [Alt + Enter] will allow you to add a return and begin a new line within a cell.